Agenda



Welcome Dan Dumbacher, NASA Deputy Associate Administrator

for Exploration Systems

Human Exploration and Operations Mission Directorate

SLS Program Overview Todd May, SLS Program Manager

Marshall Space Flight Center

NRA Intent and Schedule Chris Crumbly, Chairperson

Marshall Space Flight Center

NRA Summary Chris Crumbly, Chairperson

Break All

NRA Model Contract Kellie Craig, Contracting Officer

Marshall Space Flight Center

Questions and Answers All

Networking
All







Space Launch System (SLS) Program Overview NASA Research Announcement (NRA) Advanced Booster (AB) Engineering Demonstration and Risk Reduction (EDRR) Industry Day













Todd A. May, SLS Program Manager NASA Marshall Space Flight Center December 15, 2011

IASA Authorization Act of 2010



- ◆ The Congress approved and the President signed the National Aeronautics and Space Administration Authorization Act of 2010.
 - Bipartisan support for human exploration beyond low-Earth orbit (LEO)

The Law authorizes:

- Extension of the International Space Station (ISS) until at least 2020
- Strong support for a commercial space transportation industry
- Development of Orion Multi-Purpose Crew
 Vehicle (MPCV) and heavy lift launch capabilities
- A "flexible path" approach to space exploration, opening up vast opportunities including near-Earth asteroids and Mars
- New space technology investments to increase the capabilities beyond Earth orbit (BEO)



This rocket is key to implementing the plan laid out by President Obama and Congress in the bipartisan 2010 NASA Authorization Act.

— NASA Administrator Charles Bolden September 14, 2011



Delivering on the Laws of the Land ... and Obeying the Laws of Physics

National Aeronautics and Space Administration 8108 ABEDRR ID E.4

SLS Is a National Asset for Multiple Stakeholders and Partners **Planetary Exploration** • Mars Solar System **Exploring Other Worlds** Low-Gravity Bodies Full-Capability Near-Earth **Asteroid Missions** Into the Solar System Phobos/Deimos Interplanetary Space Initial Near-Earth Asteroid Missions **Gaining the High Ground Surface Capabilities Needed** Cis-Lunar Space Geostationary Orbit High-Earth Orbit **Initial Exploration Missions** Lunar Flyby & Orbit Lunar Surface **High Thrust In-Space Propulsion Needed** Space Launch System Multi-Purpose Crew Vehicle 21st Century Ground Operations Legend: **Objective** SLS-

SLS — Going Beyond Earth's Orbit

Missions

8108_ABEDRR_May.5

SLS Driving Objectives



Safe: Human-Rated

Affordable

- Constrained budget environment
- Maximum use of common elements and existing assets, infrastructure, and workforce
- Competitive opportunities for affordability on-ramps





Initial capability: 70 metric tons (t), 2017–2021

- Serves as primary transportation for Orion and exploration missions
- Provides back-up capability for crew/cargo to ISS

Evolved capability: 130 t, post–2021

- Offers large volume for science missions and payloads
- Modular and flexible, right-sized for mission requirements

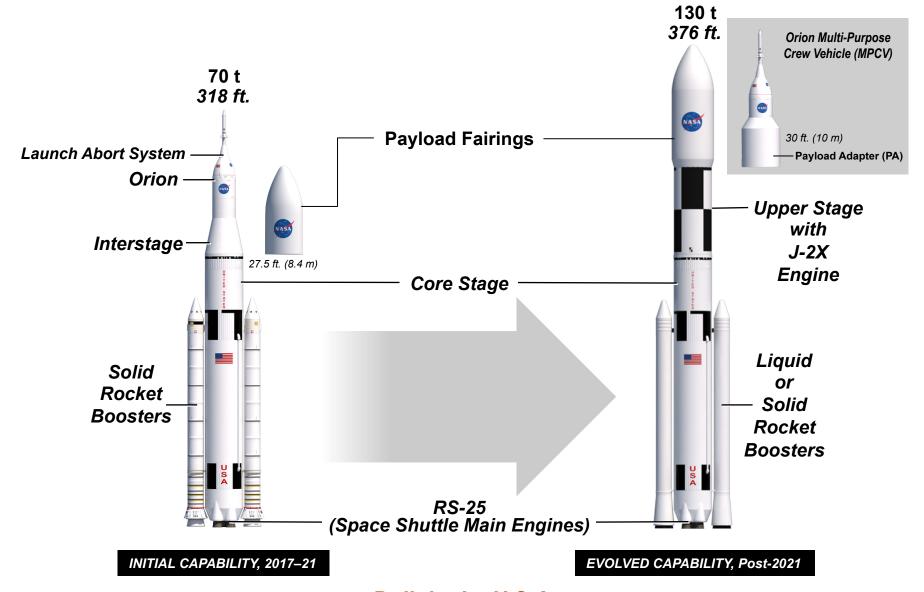


SLS First Flight in 2017

National Aeronautics and Space Administration 8108 ABEDRR ID E.6

LS Architecture Uses Existing and Advanced Technologies to Fly in 2017





SLS Maximizes U.S. Aerospace Workforce and Capabilities



Boosters (3-phased approach)

- Phase I: 5-segment Solid Rocket Booster in-scope modification to existing Ares contract with ATK for initial flights through 2021
- · Phases II and III: Advanced Boosters
 - II: Engineering demonstration and risk reduction via NASA Research Announcement (NRA): Full and Open Competition in FY12; award by FY13
 - -III: Design, Develop, Test, & Evaluation (DDT&E): Full and Open Competition (RFP target FY15)

Stages

- Core/Upper Stage: Justification for Other Than Full and Open Competition (JOFOC) to Boeing, modifying current Ares Upper Stage contract
- Instrument Unit Avionics: In-scope modification to existing Ares contract with Boeing; consolidated with Stages contract to Boeing

Engines

- Core Stage Engine: RS-25 JOFOC to existing Space Shuttle contract with Pratt & Whitney Rocketdyne (PWR)
- Upper Stage Engine: J-2X in-scope modification to existing Ares contract with PWR
- Future Core Stage Engine: Separate contract activity to be held in the future

Spacecraft and Payload adapter and Fairing

- Initial design:
 - -Adapter and Fairing design and development in-house through early design phase
- Fairing Full and Open Competition planned for FY13



INITIAL

Delivers Near-Term Initial Capabilities and Spurs Competition for Evolved Capabilities

Three-Phase Booster Development Approach



Full and Open Competition



Advanced Booster Design, Development, Test, and Evaluation (DDT&E)

Scope: Follow-on procurement for DDT&E of a new booster

Date: RFP target is FY15Capability: Evolved at 130 t

Contract: Full and Open Competition (Liquids or Solids)

Advanced Booster Engineering Demonstration And/Or Risk Reduction NRA

Full and Open Competition 0

Scope: Award contracts that reduce risks leading to an affordable Advanced Booster that

meets the evolved capabilities of SLS and enable competition by mitigating targeted

Advanced Booster risks to enhance SLS affordability

• Date: Issue draft NRA Dec 12, 2011; award targeted for Oct 1, 2012

· Capability: Leading to 130 t

Contract: NRA Demonstrating Specific Technologies and Affordability Risk

Reduction for Advanced Boosters

- Liquid Rocket Boosters or Solid Rocket Boosters

Booster Fly-out for Early Flights through 2021

• Scope: Build two 5-segment SRB Flight Sets

Date: In progress
Capability: Initial 70–100 t

Contract: Mod to Ares contract with ATK

Moving Forward from Initial to Evolved Capability

National Aeronautics and Space Administration 8108 ABEDRR ID E.9

Summary



- SLS is a national capability that empowers entirely new exploration for missions of national importance.
- Program key tenets are safety, affordability, and sustainability.
- SLS builds on a solid foundation of experience and current capacities to enable a timely initial capability and evolve to a flexible heavy-lift capability through competitive opportunities:
 - Reduce risks leading to an affordable Advanced Booster that meets the evolved capabilities of SLS
 - Enable competition by mitigating targeted Advanced Booster risks to enhance SLS affordability and performance
- The road ahead promises to be an exciting journey for present and future generations, and we look forward to working with you to continue America's space exploration.



National Aeronautics and Space Administration 8108 ABEDRR ID E.10

Advancing the U.S. Legacy of Human Exploration





National Aeronautics and Space Administration 8108_ABEDRR_ID_E.11

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Space Launch System NASA Research Announcement Advanced Booster Engineering Demonstration and/or Risk Reduction

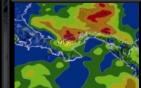














Christopher M. Crumbly, Chairperson Kellie D. Craig, Contracting Officer

December 15, 2011

Advanced Booster Engineering Demonstration and/or Risk Reduction (NRA) Intent



The intent of the ABEDRR effort is to:

- Reduce risks leading to an affordable Advanced Booster that meets the evolved capabilities of SLS
- Enable competition by mitigating targeted Advanced Booster risks to enhance SLS affordability

Key Concepts

- Offerors must propose an Advanced Booster concept that meets SLS Program requirements
- Engineering Demonstration and/or Risk Reduction must relate to the Offeror's Advanced Booster concept
- NRA will not be prescriptive in defining Engineering Demonstration and/or Risk Reduction

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Advanced Booster Engineering Demonstration and/or Risk Reduction NRA: Timeline



	2011				2012											
	S	0	N	D	J	F	M	A	M	J	J	A	S	0	N	D
Procurement Strat. Meeting Approval	♦															
Prepare Acquisition Package																
Synopsize Draft NRA				•												
Issue Draft NRA				•												
Brief Industry				\Diamond												
Issue NRA						\Diamond										
Develop Proposals																
Proposals Due								\Diamond								
Evaluation																
Negotiations & Award																
Pre-Proposal Proposal		Aw	/ard													

National Aeronautics and Space Administration

IRA Summary Charts—Agenda



NRA Body

- Executive Summary
- Section 1 Funding Opportunity Description
- Section 2 Award Information
- Section 3 Eligibility Information
- Section 4 Proposal and Submission Information
- Section 5 Application Review Information
- Section 6 Award Administration Information
- Section 7 NASA Contact
- Section 8 Other Information
- Section 9 Concluding Statement
- Appendix A SLS Mission Requirements and Reference Vehicle Data
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- Appendix D Subcontractor Information
- Appendix E Element of Cost Detail
- Appendix F Affidavit—Export Controlled Information

Model Contract

- Sections A-I
- Attachment J-2, DPD
- Attachment J-3, Applicable/Reference Documents
- Attachment J-10, Meeting and Review Requirements; Assessments of Contractor Performance



♦ NRA Body

Executive Summary

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ABEDRR NASA Research Announcement (NRA): This NRA seeks identification and mitigation of risks for the Advanced Booster.

Offeror shall:

- Propose an Advanced Booster concept in response to a set of toplevel performance requirements that meet the SLS vehicle mission requirements (provided in NRA Appendices A and B). The demonstration and/or risk reduction efforts must tie directly to the Offeror's proposed Advanced Booster concept.
- Identify their most relevant technical risks associated with adaptation of Advanced Booster technology to the SLS vehicle configuration.
- Propose related demonstrations and/or risk reduction efforts on how key risks can be mitigated. One to five risks and associated risk reduction efforts for each Advanced Booster concept are preferred.

National Aeronautics and Space Administration



Notional Target Areas for Engineering Demonstration and/or Risk Reduction

Large Booster Component Development/Fabrication

Modular/Common Booster Component Development/Fabrication

Oxygen-Rich Materials/Technologies Development

Refined Petroleum (RP) Combustion Performance and Stability Advancement

Potential Recovery and Reuse of Salt Water Recovered Engines and/or Booster Systems

Structural Testing of Low Mass-to-Strength Ratio Material

Non-Destructive Evaluation of Low Mass-to-Strength Ratio Material Structures

Damage Assessment of Solid Propellant/Liner/Insulation Integrity

(during fabrication up until launch)

Solid Booster Propellant Formulations

Advanced Manufacturing Process Demonstration

Advanced Material Selection and Test

Thrust Vector Control (TVC) Systems/Components

Booster-to-Core Interface Attach Point Methods/Locations

Offeror is allowed to present other high-value engineering demonstration and/or risk-reduction areas.



Key Concepts

- Offeror must propose an Advanced Booster concept that meets SLS Program requirements
 - Modification to SLS Program requirements will be considered if significant affordability gains can be shown
- Engineering Demonstration and/or Risk Reduction must relate to the Offeror's Advanced Booster concept
- NRA is not prescriptive in defining Engineering Demonstration and/or Risk Reduction
 - Allows Offeror maximum flexibility

IRA Body—Sections 1-3



8108 ABEDRR ID E.21

NRA Body

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Section 1 - Funding Opportunity Description

- Funding not currently available; award is contingent on the availability of appropriated funds
- Construction of facilities is not an allowed activity
- Participation by non-U.S. organizations and Foreign Governments is:
 - Limited to the direct purchase of supplies and/or services that do not constitute research
 - Use of a non-U.S. manufactured launch vehicle is permitted only on a no-exchange-of-funds basis
 - Non-U.S. organizations and Foreign Governments are not allowed to be prime contractors
- All information needed to respond to this solicitation is contained in this NRA and the NASA Guidebook for Proposers. This NRA takes precedence in case of conflict
- By reference, the January 2011 edition of the NASA Guidebook for Proposers is incorporated into this NRA



Section 1 - Funding Opportunity Description

- Access to the SLS NRA NNM12ZPS001N Technical Library is through the following website: https://nsckn.nasa.gov
- Access will be granted by the Contracting Officer after submission of Appendix F - Affidavit
- Offerors are advised that hardware, software, or related materials and services, including technical data, may be subject to U.S. export control laws, including the U.S. Export Administration Act, the Arms Export Control Act, and their associated regulations
- Provisions of the International Traffic in Arms Regulations (ITAR, 22 CFR Parts 120-130) may be applicable to this activity
 - Additional Information may be found at http://www.pmddtc.state.gov/ and http://www.bis.doc.gov
 - Offerors are responsible for the determination of applicability of ITAR regulations to their proposal and appropriate marking



Section 2 - Award Information

- Proposals will be valid for 12 months to allow for a later award should the opportunity become available, unless withdrawn by the Offeror prior to award
- Multiple awards anticipated
- Total funding available: \$200,000,000
 - Funding allocation: 30% in FY2013; 50% in FY2014; and 20% in FY2015
- Period of Performance: October 2012 March 2015 (not-to-exceed 30 months)
- May select for shorter period of performance
- Successful Offerors to this NRA are not guaranteed an award for any future Advanced Booster acquisition.
- Unsuccessful Offerors to this NRA are not precluded from an award for any future Advanced Booster acquisition.



Section 3 - Eligibility Information

- Primes may only be U.S. domestic entities
- Other Government agencies, Federally Funded Research & Development Centers (FFRDCs), and NASA Centers or their employees may be a supplier, consultant, or subcontractor
 - Via separate, fully reimbursable contract vehicles (for example, Space Act Agreement)
- NASA employees are not permitted to be key personnel
- No restriction on the number of proposals an organization may submit
 - Each proposal must be a separate, stand-alone, and complete document
 - One to five risks and associated risk reduction efforts for each Advanced Booster concept are preferred
- Cost sharing is not required for contract awards
- While cost sharing is not part of the evaluation criteria, it may impact NASA's evaluation of the intrinsic merit
 - For example, an Offeror's investment in facilities, tooling, or Independent Research & Development will be considered as part of intrinsic merit



NRA Body

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Section 4 - Proposal and Submission Information

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Section 4.0 - Proposal and Submittal Information

- This section provides overall guidance for Offeror regarding the Space Launch System (SLS) Advanced Booster Engineering Demonstration and/or Risk Reduction (ABEDRR) NRA
 - How to acquire the ABEDRR NRA Proposal package
 - Content and Form of the Proposal Submission
 - Volume 1 Relevance to NASA Objectives
 - Volume 2 Intrinsic Merit
 - Volume 3 Price
 - Volume 4 Model Contract
 - Submission Dates, Time, and Location
- Offeror can acquire the Advanced Booster Engineering Demonstration and/or Risk Reduction NRA Proposal package from the following sites
 - Government Point of Entry (FedBizOpps)
 - NASA Acquisition Internet Service (NAIS)
 - NASA Solicitation and Proposal Integrated Review and Evaluation System (NSPIRES)



Content and Form of the Proposal Submission

- Proposal submission shall be prepared in accordance with "Instructions for Responding to NASA Research Announcements" (NFS 1852.235-72) (Nov 2004) as supplemented by Paragraph (n) (Jan 2006) as contained in the NASA Guidebook for Proposers, Appendix B. NFS Clause 1852.235-72 is hereby incorporated by reference.
- Offerors are instructed to provide the following information to allow identification of their proposals:
 - Organization name
 - Proposal title
 - Organization type
 - Key personnel names and contact information
 - NRA identification number
 - Requested funding, start date, and duration
 - Proposal submission date
 - Signature of authorizing official



Section 4.2.5 - Additional Proposal Guidance

- The proposal shall:
 - Address the evaluation factors in section 5.1
 - Describe any substantial collaboration with individuals not referred to in the Price Volume or use of consultants
- If multiple Advanced Booster concepts are proposed, each shall be submitted in a separate proposal



Volume 1 - Relevance to NASA Objectives

- Restriction on Use and Disclosure of Proposal Information
- Table of Contents
- Executive Summary
- Advanced Booster Concept Description
 - Concept Risk List and Engineering Demonstration and/or Risk Reduction Summary
 - Liquid Rocket Booster (LRB) Propulsion Subsystem Description (if applicable)
 - Solid Rocket Booster (SRB) Propulsion Subsystem Description (if applicable)
 - Hybrid Rocket Booster (HRB) Propulsion Subsystem Description (if applicable)
 - Major Structures/Interface Structures
 - Mass Statement
 - Advanced Booster and Reference Vehicle
 - Reliability
- Affordability Plan

IRA Body—Section 4 (Appendix B)



Volume 1 - Advanced Booster Concept Description

- Requires the Offeror to provide predefined technical data and additional technical information required for proposal evaluation
- Appendix B will contain NASA-created Export controlled information
 - Offeror must obtain clearance from Contracting Officer to access Appendix B

	Hybrid Rocket Booster			
Param	eter	Units Value / Quantity / Data		
Burn Rate Scheme (i.e.		Solid Rocket Booster Description		
· ·	Paran		Quantity / Data	
Solid Fuel Constituents	Reference PMBT			
Reference Regression R	Reference I WIB I	Liquid Rocket Boos	ster / MPS Descri	iption
Regression Rate Expone	Propellant Constituents	Parameter	Units	Value / Quantity / D
Modulus	Propellant Class	Propellant Type	Circs	value / Quantity / D
Maximum Stress	Reference Burn Rate @	Engine Cycle		
Strain at Maximum Stre	Burn Rate Exponent (n)			
Oxidizer	Pressure Sensitivity to T	# of Engines		
Oxidizer Mass Flow Ra	Burn Rate Sensitivity to	Oxidizer Flow Rate	lbm/sec	
Oxidizer Pressurization	K (ok)	Fuel Flow Rate	lbm/sec	
pressure fed)	Modulus	Mixture Ratio (O/F)		
,	Maximum Stress	Thrust Chamber Dimensions	in	
Solid Fuel Case Materia	Strain at Maximum Stre	Throttle Settings / Range	% or lbf	
Solid Fuel Wall Thickne	Strain at Maximum Site	Thrust Level, sea-level (* each throttle setting)		
	Internal Motor Diameter	Thrust Level, sea-lever (each unotic setting) Thrust Level, vacuum *	lbf	
Oxidizer Tank Material	Overall Booster Length			
Oxidizer Tank Length	Nozzle Configuration (f	Specific Impulse, vacuum *	lbf-sec/lbm	
Oxidizer Tank Diameter	Initial Nozzle Throat Di			
Oxidizer Tank Wall Thi	Initial Nozzle Expansion	Engine Length	in	
Oxidizer MPS Line Mat	initiai Nozzie Expansioi	Engine Gimballed Length (Gimbal center to	in	
1:	Maximum Expected Op	nozzle exit)		
Injector Configuration Injector Size	Vacuum Total Impulse	Engine Dry Mass	lbm	
Injector Delta Pressure	Vacuum I otai Impuise Vacuum I _{sn}	Combustion Chamber Throat Diameter	in	
Injector Delta Fressure	Web Time	Nozzle Exit Diameter	in	
Nozzle Configuration	Web Time		ın	
Nozzle Throat Diameter	M. G. M. II	Nozzle Expansion Ratio		
Nozzle Expansion Ratio	Motor Case Material			
Nozzle Material	Motor Case Wall Thicks	Combustion Chamber L*		
	Motor Case Joint Materi Nozzle Material	C* Efficiency		
Other Materials	Liner Material	Thrust Coefficient, Cf		
	Insulation Material	Timust Coefficient, C1		
Burn Time	Other Materials	Propellant Tank Material		
Vacuum Thrust	Other Materials		-	
Vacuum I _{sp}	Landad Danas Hand Walls	Propellant Tank Wall Thickness	ın	
C. I. I. D. I. I. I.	Loaded Propellant Weig	Propellant Tank Diameter	ft	
Solid Fuel Weight Solid Fuel Case Weight	Motor Case Weight			
Oxidizer Tank Weight	Nozzle Weight	Loaded Propellant Weight	lbm	
Oxidizer MPS Weight	Igniter Weight	Propellant Tank Weight	lbm	
Ozidizci ivii 5 weigili	Liner-Insulation Weight	Total MPS Weight	lbm	
	Total Other Inert(s) Wei	Additional/Other Major Structure Weight	lbm	

National Aeronautics and Space Administration



Volume 1 - Relevance to NASA Objectives

- Affordability Plan
 - Description of affordability strategies as they relate to the Offeror's concept and how considerations of cost will be a principal factor from development to retirement
 - Execute the SLS Program within the baseline constraints
 - Identify ground rules and assumptions
 - Identify work activities, procedures, and processes so they are compliant with this strategy
 - Identify adaptation and benefits of Engineering Demonstration and Risk Reduction (EDRR) efforts to affordability strategy
 - Update 30 days after completion of contract
 - Modification to SLS Program requirements will be considered if significant affordability gains can be shown
 - Offeror shall submit detailed description of modifications and affordability improvements to the Advanced Booster concept as well as the overall SLS Program affordability
 - Provide schedule and cost rough orders of magnitude (ROMs) with proposal and updated per Affordability Plan



Volume 2 - Intrinsic Merit

Management Approach

- Qualifications of Team
- Teaming Arrangements
- Facilities, Equipment, and Key Capabilities
- Ground Rules and Assumptions
- Deviations/Exceptions

Technical Approach

- Description of Proposed Engineering Demonstration and/or Risk Reduction Effort
- Relationship to Previous or Ongoing Work

Specific Model Contract Information

- Data Procurement Document (DPD)
- Work Breakdown Structure (WBS)
- Statement of Work (SOW)
- Subcontracting Plan
- Data Rights
- Milestone Payment Plan

National Aeronautics and Space Administration 8108 ABEDRR ID E.33



Volume 2 - Intrinsic Merit

Management Approach

Offeror shall describe their management approach for the proposed effort

Qualification of Team

- Offeror shall submit a description of their team and rationale for their qualifications
- Past Performance Information Retrieval System (PPIRS) will be utilized by the Government to evaluate Offeror's past performance (no submission required from Offeror)

Teaming Arrangements

- Offeror shall disclose pertinent information regarding teaming for execution of the proposed effort, including commitment letters, and list of subcontractors
- Offeror shall describe Small Business Utilization and how Small Business goals will be met

Facilities, Equipment, and Key Capabilities

 Offeror shall identify the facilities, equipment, tooling and other special needs required to accomplish the proposed effort

Ground Rules and Assumptions (GR&A)

Offeror shall identify any GR&A that require Government concurrence (i.e., facilities, property, etc.)

Deviations and Exceptions

Offeror shall indentify any deviations or exceptions to the NRA and model contract



Volume 2 - Intrinsic Merit

Technical Approach

 Offeror shall describe the methodology to be employed to execute the technical objectives, systems engineering approach, describe innovations, and propose a Statement of Work for each engineering demonstration and/or risk reduction effort.

Description of Proposed Engineering Demonstration and/or Risk Reduction Effort

- Offeror shall provide detailed descriptions of the proposed demonstration and/or risk reduction effort and how it applies to their overall booster concept
- Statement of Work, Work Breakdown Structure, and Data Procurement Document shall be provided under the model contract but evaluated for intrinsic merit

Relationship to Previous or Ongoing Work

 The Offeror shall submit the relation of the proposed engineering demonstration and/or risk reduction effort to the present state of knowledge and relation to previous or ongoing work performed for or funded by a Federal agency



Volume 3 - Price

Cost of Proposal

Introduction

- Proper presentation, organization, and clarity, as well as adequate supporting documentation, must be provided to facilitate Government evaluation of the proposal
- The uniform policy concerning the price evaluation criterion is described in Appendix C of the NASA Guidebook for Proposers

General Instructions

- Describes how cost and price will be evaluated and compared to available NASA funds
- The Government will evaluate price for reasonableness and completeness

Specific Price/Cost Detail

- Provide cost data by Element of Cost (Appendix E) for each Risk Area proposed
- Each Risk Area is "free standing" to allow for award of single risk area up to selection of all risk areas proposed (i.e., complete set of cost and price data for each Risk Area proposed)
- A limited set of data will be required with the proposal
 - Description and rationale for components of cost
 - WBS must be at a sufficient level to facilitate a complete evaluation and understanding

Deviations from Price Volume Requirements

- Deviations shall be fully explained and supported
- Additional Price Requirements if Selected for Award
 - Detailed WBS and BOEs required for negotiations



Volume 4 - Model Contract

- Model Contract
 - Contract Terms and Conditions
 - Statement of Work
 - Data Procurement Document
 - Work Breakdown Structure
 - Subcontracting Plan
 - Small Business Plan
 - Cooperative Agreements
 - Enhanced Use Lease Agreements
 - Space Act Agreements



Proposal Page Limits

Required Constituent Parts of a Proposal (in order of assembly)	Page Limit
Restriction on Use and Disclosure of Proposal Information (each Volume) Table of Contents (each volume)	1 Unlimited
Volume 1 – Relevance to NASA Objectives • Executive Summary • Affordability Plan	25 3 15 Total 43
Volume 2 – Intrinsic Merit • Space Act Agreements or Other Government Agreements • Commitment Letters • Signed Teaming Agreements	50 Unlimited Unlimited Unlimited
Volume 3 – Price	Unlimited
 Data Procurement Document (If Offeror makes modifications) 	ated below (per EDRR) 40 (per EDRR)

IRA - Section 4 - Proposal Submittal



- The Offeror is advised that proposal submittal will not be made via NSPIRES.
- Proposal package shall be submitted to Kathryn Cooper at:

NASA

George C. Marshall Space Flight Center

Attn: Kathryn Cooper/PS41

MSFC, AL 35812

- 1 Original plus 10 paper copies
- 2 Digital copies
- Electronic copies shall be provided on a virus-free CD ROM in PC format and shall be readable by Microsoft Office Word 2007 edition and Microsoft Office Excel 2007 edition.



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Evaluation Criteria and Basis for Award

- Evaluation Criteria (all equal)
 - Relevance to NASA's Objectives
 - Intrinsic Merit
 - Price

Basis for Award

 Based upon the evaluation of the Offeror's Advanced Booster concept and proposed demonstration and/or risk reduction effort and funding availability.



Volume 1:

Relevance to NASA Objectives

Why/What

- Enhances Affordability
- Improves Reliability
- Meets Performance Reqts

Volume 2 and Volume 4*:

Intrinsic Merit

What/How

- Management Approach
- Technical Approach
- Small Business Utilization

How Much

- Reasonableness
- Completeness
- Schedule

Findings

Strengths & Weaknesses

Volume 3:

Price

* Only selected portions—SOW, WBS, DPD



Findings Strengths & Weaknesses

- 1. Assign Significance
- 2. Rank Order
- 3. Assign
 Adjectives to all 3 Factors

E Excellent

VG Very Good

G Good

F Fair

P Poor

RR Risk Reduction

H High

M Medium

L Low

Relevance to NASA Objectives E, VG, G, F, P

Factor 1:

	Factor 2:	Factor 3:		
	Intrinsic Merit E, VG, G, F, P	Price	Price Confidence H, M, L	
RR 1				
RR 2				
RR 3				
RR 4				
RR 5				



Relevance To NASA Objectives

- What?
 - Advanced Booster Concept
 - Detailed Risk List
 - EDRR Summaries
- Why?
 - Enhances Affordability
 - Improves Reliability
 - Meets Performance Requirements

One Adjective Rating per Proposal (E/VG/G/F/P) Based on Ranked and Consolidated List of Strengths and Weaknesses



Intrinsic Merit

- How?
 - Management Approach
 - Existing Capabilities, Experience, and Management Techniques
 - Teaming/Partnering
 - Past Performance
 - Technical Approach
 - Systems Engineering
 - Innovativeness
 - Technical Management
 - Logical Methodologies
 - Small Business Utilization
- Specifically Evaluates Model Contract for:
 - SOW, DPD, and WBS
 - Subcontracting Plan
 - Data Rights

Adjective Rating per EDRR (E/VG/G/F/P) Based on Ranked and Consolidated List of Strengths and Weaknesses



Intrinsic Merit - Past Performance

- Government will evaluate Offeror using the Past Performance Information Retrieval System (PPIRS)
 - The Government will NOT evaluate any past performance data if included in Offeror's proposal
- Prime contractor and major subcontractors will be reviewed (performing 5% or more in content value)
- PPIRS information reviewed will be based on relevant scope of effort and dollar value
- The Government will notify the Offeror of any past performance information reviewed in PPIRS determined as a weakness.
 - After notification, the Offeror may provide to the Government supplemental information on the performance corrective actions.
 - The Government will consider this information in relationship to the weakness identified through PPIRS.
- Lack of relevant past performance will not be evaluated favorably or unfavorably



Price

- Total Price Proposed Evaluated
 - Reasonableness
 - Clarity
 - Within Funding Limits
 - Total direct labor hours by skill mix, materials, travel, other direct costs (ODCs), and subcontracts

Level of Confidence per EDRR (Hi/Med/Lo)



Strength/Weakness Definitions

Significant Strength	An aspect of the proposal that greatly enhances the potential for successful contract performance.
Strength	An aspect of the proposal that will have some positive impact on the successful performance of the contract.
Weakness	A flaw in the proposal that increases the risk of unsuccessful contract performance.
Significant Weakness	A flaw that appreciably increases the risk of unsuccessful contract performance.

Adjectival Ratings

Excellent	Exceptional merit that fully responds to the objectives of the NRA as documented by numerous or significant strengths and no significant weaknesses.
Very Good	High merit that fully responds to the objectives of the NRA, whose strengths fully outweigh any weaknesses.
Good	Credible response to the NRA, whose strengths and weaknesses essentially balance each other out
Fair	Nominal response to the NRA but whose weaknesses outweigh any strengths.
Poor	Flawed having weaknesses that significantly outweigh strengths.

Price Confidence Ratings

High	The Government has a very high level of confidence that the Offeror can perform
	successfully at or below the proposed price.
Medium	The Government has a reasonable level of confidence that the Offeror can perform
	successfully at or below the proposed price.
Low	The Government has a marginal level of confidence that the Offeror can perform
	successfully at or below the proposed price.

IRA Body—Sections 6-9



NRA Body

- Executive Summary
- Section 1 Funding Opportunity Description
- Section 2 Award Information
- Section 3 Eligibility Information
- Section 4 Proposal and Submission Information
- Section 5 Application Review Information
- Section 6 Award Administration Information
- Section 7 NASA Contact
- Section 8 Other Information
- Section 9 Concluding Statement
- Appendix A SLS Mission Requirements and Reference Vehicle Data
- Appendix B Advanced Booster Technical Data
- Appendix C Acronyms/Abbreviations
- Appendix D Subcontractor Information
- Appendix E Element of Cost Detail
- Appendix F Affidavit—Export Controlled Information



IRA Body—Sections 6 and 7



Section 6 - Award Administration Information

- Notification of both the selected, as well as the non-selected Offerors, will be consistent with section C.5.3 of the NASA Guidebook for Proposers
- Anticipate Firm-Fixed-Price Awards
- Contract awards will be subject to the provisions of the Federal Acquisition Regulations (FAR) and the NASA FAR Supplement (NFS)

Section 7 - NASA Contact

- All questions shall be submitted in writing within 30 days of the issue date of this Draft NRA
- Questions shall be submitted to the procurement point of contact:
 Kathryn Cooper

IRA Body—Sections 8 and 9



Section 8 - Other Information

- Announcement of Updates/Amendments to Solicitation will be added as a formal amendment to this NRA
- It is the responsibility of the prospective proposer to check for updates concerning the program(s) of interest
- NASA Partnerships Offices

Section 9 - Concluding Statement

 NASA encourages the participation of industry in its SLS Advanced Booster Engineering Demonstration and/or Risk Reduction acquisition

IRA Body—Appendices



NRA Body

- Executive Summary
- Section 1 Funding Opportunity Description
- Section 2 Award Information
- Section 3 Eligibility Information
- Section 4 Proposal and Submission Information
- Section 5 Application Review Information
- Section 6 Award Administration Information
- Section 7 NASA Contact
- Section 8 Other Information
- Section 9 Concluding Statement
- Appendix A SLS Mission Requirements and Reference Vehicle Data
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- Appendix D Subcontractor Information
- Appendix E Element of Cost Detail
- Appendix F Affidavit—Export Controlled Information





Appendix A – SLS Mission Requirements and Reference Vehicle Technical Data

 NASA will provide basic technical information in order for Offeror to size a first-order reference vehicle with their proposed Advanced Booster concept to meet 130 metric tons to low-Earth orbit (LEO)

Note: Data provided to Offeror in Appendix A and

Appendix B (Export Controlled)

This allows each Offeror to identify risk areas and also propose demonstration and/or risk mitigation efforts associated with their highest risks



Technical Requirements Most significant requirements to SLS vehicle and booster sizing

Performance

- 1. Mass to Orbit 130 metric tons (286,601 lbm) to LEO
- 2. Vehicle Dynamic Pressure < 800 psf
- 3. Vehicle Acceleration < 4.0 g's

Vehicle Configuration

- 4. Booster-Core Interface
 - Forward and aft mechanical attach points similar to Space Shuttle

5. Booster-Ground Interface

- Vehicle mates to 8 mechanical liftoff posts on Mobile Launcher (ML) similar to Space Shuttle
- Vehicle fits to plume hole on ML

6. Load Path

- Boosters support vehicle mass / loads (on ML) during assembly, rollout, prep, and tanking
- Boosters carry bulk of liftoff and ascent loads through forward attach points to the Core
- 7. Height Booster element max height limited to 235 ft based on Kennedy Space Center's Vehicle Assembly Building (VAB) lift constraint
- 8. Vehicle Width Vehicle width (core + boosters) limited to 67.5 ft due to VAB constraint



Reference Launch Vehicle Description

- Booster mass and propulsion information
 - Liquid LOX/RP with six 1M lbf class high-performance hydrocarbon engines

or

- Solid HTPB solid motor thrust trace
- Core Stage mass and propulsion information
 - LOX/LH2 with five RS-25E engines
- Upper Stage mass and propulsion information
 - LOX/LH2 with two J-2X engines (288k lbf with smaller epsilon nozzle)
- ♦ Non-propulsive payload element



Reference Mission Information

- ◆ Launch site KSC LC-39B (geodetic references, latitude, longitude, altitude)
- Ascent description and timeline
 - Liftoff, pitch/roll maneuvers, gravity turn, propulsion assumptions for tailoff or shutdown, and staging information

Ascent environments

- GRACE gravitational models
- GRAM atmosphere and winds

Control

- Assuming basic 3-DOF trajectory analysis
- Control authority maintained if control torques remain 2x aero torques due to angle of attack (AoA) and side-slip variations (+/- 8 deg)

Guidance (similar to Shuttle)

- Open loop prior to booster separation
- Closed-loop algorithm (PEG) after booster separation

Trajectory states

- At booster separation
 - Solid: Net booster thrust equals 80,000 lbf
 - Liquid: Propellant depletion
- At mass injection to LEO
 - -47 x 130 nm orbit at 28.5 degrees inclination, with insertion at 77 nm altitude

IRA Body—Section 4 (Appendix B)



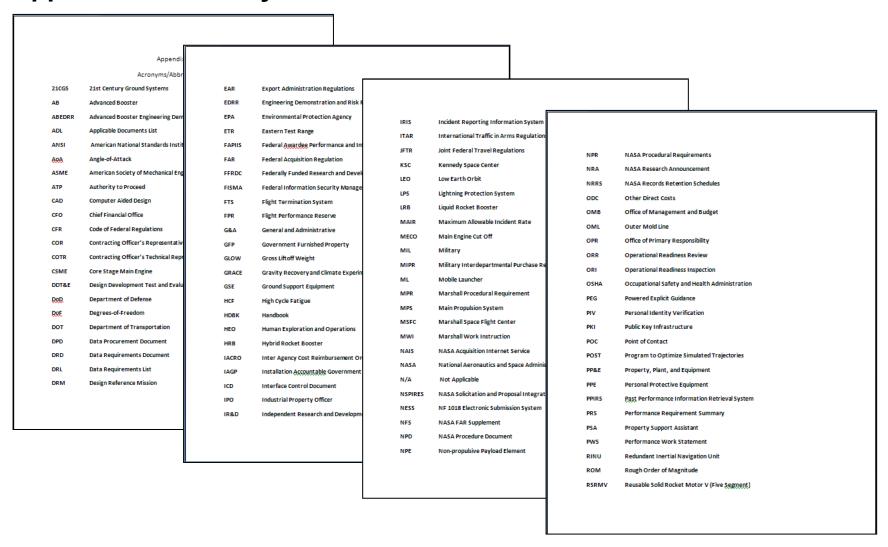
Volume 1 - Advanced Booster Concept Description

- Requires the Offeror to provide predefined technical data and additional technical information required for proposal evaluation
- Appendix B will contain NASA-created Export controlled information
 - Offeror must obtain clearance from Contracting Officer to access Appendix B

Parame	Hybrid Rocket Booster I		nntity / Data			
D. D. C.I. (<u> </u>				
Burn Rate Scheme (i.e.		Solid Rocket Boos				
Solid Fuel Constituents	Param	eter	Units	Value / Qua	ntity / Data	
Reference Regression R	Reference PMBT		Liquid Ro	cket Rooster	/ MPS Descri	ntion
Regression Rate Expone	Propellant Constituents	p	arameter	ener Booster	Units	Value / Quantity / Da
Modulus	Propellant Class	Propellant Type	ai ainetei		Cints	value / Quantity / Da
Maximum Stress	Reference Burn Rate @					-
Strain at Maximum Stre	Burn Rate Exponent (n)	Engine Cycle				
Oxidizer	Pressure Sensitivity to T	# of Engines				
Oxidizer Mass Flow Ra	Burn Rate Sensitivity to	Oxidizer Flow Rate			lbm/sec	
Oxidizer Pressurization	K (σ _k)	Fuel Flow Rate			lbm/sec	
pressure fed)	Modulus	Mixture Ratio (O/F)				
· · · · · · · · · · · · · · · · · · ·	Maximum Stress	Thrust Chamber Dir	nensions		in	
Solid Fuel Case Materia	Strain at Maximum Stre	Throttle Settings / R	ange		% or lbf	
Solid Fuel Wall Thickne	Strain at Maximum Stre	Thrust Level, sea-le	vel (* each thro	ttle setting)	lbf	
	Internal Motor Diameter	Thrust Level, vacuu			lbf	
Oxidizer Tank Material Oxidizer Tank Length	Overall Booster Length	Specific Impulse, va			lbf-sec/lbm	
Oxidizer Tank Length	Nozzle Configuration (f	Specific impulse, ve	Cuum		101 300/10111	
Oxidizer Tank Wall Thi	Initial Nozzle Throat Di	Paris I and			•	
Oxidizer MPS Line Mat	Initial Nozzle Expansion	Engine Length	1 (0: 1 1		in	
OMBIEC IN S EME INC.	•	Engine Gimballed L	ength (Gimbal	center to	in	
Injector Configuration	Maximum Expected Op	nozzle exit)				
Injector Size	Vacuum Total Impulse	Engine Dry Mass			lbm	
Injector Delta Pressure	Vacuum I _{sp}	Combustion Chamb	er Throat Diam	eter	in	
	Web Time	Nozzle Exit Diamete	er		in	
Nozzle Configuration		Nozzle Expansion R	atio			
Nozzle Throat Diameter	Motor Case Material	F 37472				
Nozzle Expansion Ratio Nozzle Material	Motor Case Wall Thickr	Combustion Chamb	er I.*			
INOZZIC IVIAICITAI	Motor Case Joint Materi	C* Efficiency	VI 12			
Other Materials	Nozzle Material	Thrust Coefficient.	7£			
	Liner Material	imust Coemicient,	-1			
Burn Time	Insulation Material	n 11 .m 1				
Vacuum Thrust	Other Materials	Propellant Tank Ma				
Vacuum I _{sp}		Propellant Tank Wa			in	
	Loaded Propellant Weig	Propellant Tank Dia	meter		ft	
Solid Fuel Weight	Motor Case Weight					
Solid Fuel Case Weight	Nozzle Weight	Loaded Propellant V	Veight		lbm	
Oxidizer Tank Weight Oxidizer MPS Weight	Igniter Weight	Propellant Tank We			lbm	
Oxidizer MPS weight	Liner-Insulation Weight	Total MPS Weight			lbm	
	Total Other Inert(s) Wei	Total Wil 5 W Cigitt			10111	



Appendix C - Acronyms/Abbreviations



NRA Body—Section 4 (Appendix D)



I. COMPANY NAME:	
ADDRESS:	
POINT OF CONTACT/PHONE NUMBER_	
CONTRACT VALUE:	TYPE OF CONTRACT:
BRIEF DESCRIPTION OF WORK:	
2. COMPANY NAME:	
ADDRESS:	
POINT OF CONTACT/PHONE NUMBER_	
CONTRACT VALUE:	TYPE OF CONTRACT:
BRIEF DESCRIPTION OF WORK:	
3. COMPANY NAME:	
ADDRESS:	
POINT OF CONTACT/PHONE NUMBER_	
CONTRACT VALUE:	TYPE OF CONTRACT:
BRIEF DESCRIPTION OF WORK:	

NRA Body—Section 4 – Element of Cost Detail (Appendix E)



	APPENDIX E				
	ELEMENT OF COST DETAIL	GFY13	GFY14	GFY15	TOTAL (\$K)
1.	Direct Labor Hours				
	Program Administration				
	Engineering				
	Manufacturing				
	Maj or Subcontract Total Hours				
	Total nours				
2.	Direct Labor Cost				
	Program Administration				
	Engineering				
	Manufacturing Total Direct Labor Cost				
	Total Direct Labor Cost				
	In direct Labor Ocat				
3.	Indirect Labor Cost				
4.	Sub Total Cost				
5.	Non-Labor				
a.	Material				
b.	Subcontracts				
C.	Other Direct Cost				
	Total Non-Labor				
6.	Sub Total Labor and Non-Labor				
0.	Sub Total Labor allu Noll-Labor				
7.	General & Administrative				
	Contral & Administrative				
8.	Total Cost				
9.	Profit/Fee				
40	Lara Danas and On at Observe (15 and)				
10.	Less Proposed Cost Sharing (if any)				
11.	Total Cost and Fee				
- 11.	Iotal Oost and 1 66				
12.	Proposed Space Act Agreement Cost				
	,				
13.	Total Project Price				

NRA Body—Section 4 – Affidavit (Appendix F)



	PS001N dated December 12, 2011
APPENDIX F – AFFIDA	VIT
I,(print full name and title here) that I am either a citizen of the United States of Americ of the United States of America as defined by title 8 of 1101(a)(20) and I do not represent a foreign-owned bus	a or a lawful permanent resident the United States Code §
	company.
I, represent(name and address)	
Space Administration (NASA) are export controlled do that I will only release or provide these documents or th citizens or lawful permanent residents of the United Sta International Traffic in Arms Regulation and/or Export other laws or regulations that may control these documents.	neir contents to United States' tes in accordance with the Administration Regulation or any
further understand that release, distribution or publica nationals who are not lawful permanent residents of the violate United States criminal statutes and will make m	United States of America will
Signed,	(date)
	(dille)
0	, 20
Sworn to and subscribed before me this day of (month)	
Sworn to and subscribed before me this day of (month) NOTARY SEAL	



Kellie Craig Contracting Officer

NRA - Model Contract



Volume 4 - Model Contract

- Contract Terms and Conditions
- Statement of Work
- Data Procurement Document
- Applicable and Reference Documents
- Work Breakdown Structure
- Subcontract Plan
- Safety, Health, and Environmental (SHE) Plan*
- Organizational Conflict of Interests Avoidance Plan*
- ◆ IT Security Management Plan*
- Contract Funding
- Meeting and Review Requirements; Assessments of Contractor Performance

^{*} If selected for award



Clause B.3, Consideration and Payment

- Milestone Payment Schedule (Kickoff, Final Report, Affordability Plan are required);
 Offeror may propose changes/additions to the milestone payment schedule
- Performance assessed via Attachment J-10
- Government reserves the right to terminate for convenience or default the subject contract should the Contractor fail to adequately complete milestone(s)

Milestone	Payment Amount
1. Completion of Kickoff Meeting and Briefing Package	*\$
2. Completion of Technical Interchange Meeting 1 and Briefing Package	*\$
3. Completion of Technical Interchange Meeting 2 and Briefing Package	*\$
4. Completion of Technical Interchange Meeting 3 and Briefing Package	*\$
5. Completion of Technical Interchange Meeting 4 and Briefing Package	*\$
6. Completion of Technical Interchange Meeting 5 and Briefing Package	*\$
7. Completion of Technical Interchange Meeting 6 and Briefing Package	*\$
8. Completion of Technical Interchange Meeting 7 and Briefing Package	*\$
9. Completion of Technical Interchange Meeting 8 and Briefing Package	*\$
10. Completion of Technical Interchange Meeting 9 and Briefing Package	*\$
11. Engineering Demonstration(s) and/or Risk Reduction Event	*\$
12. Delivery and Approval of Final Management and Technical Report;	*\$
Delivery and Approval of Affordability Plan; and Completion of Final Briefing	



- Clause F.3, Contract Hardware Deliverables Offeror to propose as appropriate or may be added if selected for award
- Section G Government Furnished Property Clauses incorporated at contract award as appropriate
- Clause G.11, Contractor Employee Badging and Employment Termination Clearance (MSFC 52.204-90) (Aug 2010)
 - Contractor employees must undergo a background investigation prior to being issued a full-time Contractor badge granting access to Redstone Arsenal
 - The Contractor shall establish procedures to:
 - Ensure that badged Contractor employees who no longer require Center access properly clear all accounts
 - Turn in their badge to the MSFC Protective Services Office when the access is no longer needed



Clause H.2, Safety and Health

- The Contractor shall continually update the safety and health plan when necessary
- The Contractor shall furnish a list of all hazardous operations to be performed
- NASA and the Contractor shall jointly decide which operations are to be considered hazardous, with NASA as the final authority
- Before hazardous operations commence, the Contractor shall submit for NASA concurrence:
 - (1) Written hazardous operating procedures for all hazardous operations; and/or
 - (2) Qualification standards for personnel involved in hazardous operations

Clause H.3, Major Breach of Safety or Security

 A major breach of safety may constitute a breach of contract that entitles the Government to exercise any of its rights and remedies applicable to material parts of this contract, including termination for default

Clause H.5, Key Personnel and Facilities

- To be proposed by Offeror
- Change requires modification



Clause H.12, Representations, Certifications, and Other Statements of Offeror

 If there are any significant changes to the representations and certifications, the Contractor shall notify the Contracting Officer in writing as soon as the condition is known

Clause H.15, Evaluation of Subcontracting Plan

- Small Businesses 10.5%
- Small Disadvantaged Business Concerns 4.0%
- Women-Owned Small Business Concerns 2.5%
- Historically Underutilized Business Zone (HUBZone) Small Business Concerns – 0.5%
- Veteran-Owned Small Business Concerns 0.5%
- Service-Disabled Veteran-Owned Small Business Concerns 0.3%
- Historically Black College or University and Minority Institution (HBCU/MI) 0.2%



Clause H.16, Advanced Agreement in Rights in Data

- To be proposed by Offeror
- Clause will contain Contractor and Subcontractor Unlimited Rights, Limited Rights, and Restricted Rights
- Constitutes an advanced agreement between the Government and the Contractor regarding the interpretation of clause FAR 52.227-14, Rights in Data—General, Alternates II and III

Clause H.18, SAE/AS9100 Compliance

- Comply with SAE/AS9100
- Third-party certification/registration is not required
- Clause H.19, NASA Facilities, Equipment, and Services and executed Space Act Agreements



- Section I The following clauses are listed as full text for convenience:
 - Rights in Data General (52.227-14) (Dec 2007)
 - Additional Data Requirements (52.227-16) (Jun 1987)
 - Payments Under Fixed-Price Research and Development Contracts (52.232-2) (Apr 1984)
 - Limitation on Withholding of Payments (52.232-9) (Apr 1984)
 - Changes Fixed-Price (52.243-1) (Aug 1987) Alternate V (Apr 1984)
 - Termination for Convenience of the Government (Fixed-Price) (52.249-2)
 (May 2004)
 - Default (Fixed-Price Research and Development) (52.249-9) (Apr 1984)



Section J - List of Attachments - NASA PROVIDED

- Attachment J-2, Data Procurement Document/Data Requirements (additional data provided later in this presentation)
 - Offeror may propose modifications
- Attachment J-3, Applicable and Reference Documents (no applicable documents identified)
- Attachment J-9, Contract Funding TBD at award
- Attachment J-10, Meeting and Review Requirements; Assessment of Contractor Performance



Section J - List of Attachments - OFFEROR PROPOSED

- With initial submission:
 - Attachment J-1, Statement(s) of Work
 - Attachment J-4, Work Breakdown Structure
 - Attachment J-5, Subcontracting Plan
 - Small Business Plan
 - Cooperative Agreements
 - Enhanced Use Lease Agreements
 - Space Act Agreement(s)
- If selected for award:
 - Attachment J-6, Safety, Health, and Environmental (SHE) Plan
 - See Model Contract Clause H.2 for Interrelationship and Data Requirement SA-001
 - To be tailored
 - Attachment J-7, Organizational Conflict of Interest Avoidance Plan
 - See Model Contract Clause I-16, Access to Sensitive Information for Interrelationship and reference library for content information in STD/MA-OCI
 - Attachment J-8, IT Security Management Plan
 - See Model Contract Clause I.13, Security Requirements for Unclassified Information Technology Resources for Interrelationship
- Additional Information: The reference folder in the library contains information on submittal content for Technology Reports FAR 52.227-11 and NFS 1852.227-70



Attachment J-10, Meeting and Review Requirements; Assessment of Contractor Performance

- Minimum performance requirements identified (in addition to DPD)
- Performance Requirements defined for tasks
 - Maximum Allowable Incident Rate (MAIR)*
 - Reduction Methodology
 - Recapture of Reduced Milestone Payments

Requirement	Performance Standard	MAIR*	Method of Surveillance	Weight	Deduction % Milestone Payment
1.0 Submission of Reports and Data	The Contractor shall assure the timely and accurate submission of required deliverables in accordance with the DPD	Incidents include but are not limited to each delinquent or unacceptable deliverable	Review of Deliverables	25%	10%
2.0 Failure to make adequate progress as reflected in the Contractor's program/project schedules or COR/CO review	The Contractor shall assure scheduled milestones/tasks are ontime or within two weeks of baseline	Incidents include but are not limited to each late milestone	Review of Contractor's progress	75%	Maximum

National Aeronautics and Space Administration

IRA Data Procurement Document (DPD)



Key Concepts

- Offeror Can Propose Modifications to DPD
- Affordability Plan is requested with Proposal and shall be evaluated
- SHE Plan to be provided by Offeror(s) selected for award no later than 30 days after award
- Monthly Progress Reports, Demonstration/Test Plan, and Final Report are Key Deliverables

Data Requirements List (DRL)

DRD	DATA TYPE	TITLE	OPR
DE-001	2	Test/Demonstration Plan	XP10
MA-001	3	Monthly Progress Report	XP10
MA-002	1	Final Management and Technical Report	XP10
MA-003	3	Program/Project Schedules	XP10
MA-004	2	Affordability Plan	XP10
SA-001	2	Off-site Safety, Health, and Environmental (SHE) Plan	AS10/QD12
SA-002	3	Mishap and Safety Statistics Reports	QD12

NRA - Selection and Award Process



- STEP 1: The Selection Official will make a determination for selection.
- ◆ STEP 2: The Offeror is informed of a total or partial award or non-award
- STEP 3: The Offeror is to submit additional information as specified by the Contracting Officers notification of selection
 - Section 4 of the NRA: Additional Price Requirements if Selected for Award
 - Model Contract Attachments Organizational Conflict of Interest Avoidance Plan and IT Security Management Plan
 - Start tailoring of DR for Off-site Safety, Health, and Environmental (SHE) Plan
- ◆ STEP 4: Negotiation with selected Offeror, as appropriate
- STEP 5: Award if successfully negotiated to selected Offeror



The posted NRA takes precedence over any discrepancies or inconsistencies noted between this presentation and the NRA.



Questions and Answers